

April 21, 2019

Mr. Scott Jennings, P.E.
SJ Construction Consulting, LLC
PO Box 37238
Honolulu, HI 96837

RE: Letter of Recommendation

Scott,

Thanks for spending three days in our Livermore, California corporate office last week. We are in a significant growth phase now here at FBD Vanguard Construction and looking to improve the speed and accuracy of our estimating.

We appreciated not only the standard HCSS HeavyBid training provided, but also the industry insight from your years in the business across the country. The value of your service was increased by your ability to tie together the estimating, job cost, and accounting aspects of our company.

Thanks again for spending time with our estimating, operating, and financial staff and we look forward to working with you in the future. Please do not hesitate to pass on my contact information to any potential customers - I'd be happy to speak on your behalf as to the level of professionalism and competence during our time together.

Sincerely,

Jason Muller

A handwritten signature in cursive script that reads "Jason A. Muller".

Chief Estimator
FBD Vanguard Construction