

## Estimating

### **Pre-Bid Questioning to the Owner or Yourself**

**Executive Summary.** Many challenges in a project can be flushed out in the pre-bid phase with clear and concise questioning to the Owner. Consider these questions as a part of your bidding procedure.

**The Bidding Procedure.** The procedure's quite simple: there's an *advertisement* phase, an *estimating* phase, and then the *bid day*.



The estimating phase is when the Contractor calculates the cost of a project including all aspects of the Contract Documents. It's also when questions should be asked prior to turning in the bid to help flush out any potential problems during the project.

**Questions to Ask.** I wrote another article for Construction Executive (scan the QR Code) about avoiding claims in a pre-bid analysis. Those questions are great too, and relate mainly to claims avoidance. [QR]



Here is a good list of questions to make sure you know the answer to before submitting your bid:

Question to Ask	Why Ask?
Is there a differing site conditions	With no differing site conditions clause,
clause?	any condition underground could be
	your problem. There will be no relief
	even if it's a condition never experience
	before. You better have a contingency!
What comprises the Contract?	Are as-builts, geotechnical reports,
	third party drawings, environmental
	reports, and permits a part of the
	contract? This obligates you to
	understand what is contained within
	each document as you will be held to its
	contents during project execution.



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In force account work, are cost	Some contracts disallow markup for,
markups reasonable?	say, equipment. Therefore, performing
	extra work on a force account basis
	may be at or near cost which doesn't
	grow your business.
Are there liquidated damages?	If the schedule is impossible to meet,
	make sure to add in the cost of paying
	liquidated damages, or the overtime to
	finish timely.
Is there an incentive clause?	Liquidated damages are considered a
	disincentive. On the flipside, is there an
	incentive clause wherein you are paid
	for early completion?
How are bid items paid?	Sometimes pipe is not paid until the
	pavement over it is installed.
	Sometimes mobilization is not fully paid
	until project completion. As an
	estimator you'll want to know these
	answers and adjust payment if at all
	possible to improve project cash flow.
What is the site access like?	Look for overhead conflicts from utilities
	and narrow work areas as directly
	affecting choice of equipment and
	resulting productions.
What are the work hours?	If you're restricted by vehicular traffic
	on the roadway or operating hours of
	an airport, translate that impact into
	dollars in your bid (less daily
	production).
Are there calendar windows of	Animal breeding times (common with
non-work?	fish and birds) or holiday closures will
	stop your projects for days to months.
Do I have client-specific costs or	Your client is likely an Owner or a
daily hours I must "donate" to	general contractor who may require:
the project?	one hour per week of site cleanup,
	badging, specialized training,
	orientation, morning stretch and flex,

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	and/or meeting attendance. All of these
	items require money.
Is there mandatory staffing?	Are you required to have a QC
	manager, a safety manager, or a full-
	time scheduler? Is this person's sole
	responsibility to perform this function,
	or can a superintendent also be the
	safety manager?
Additional costs per manhour for	Is there a Project Labor Agreement or a
a third party?	related community training program in
	which each manhour worked requires a
	contribution to a fund?
Am I required to use local labor?	Sometimes working in remote areas
	requires hiring the local people. This
	can affect productivity and many people
	bid this work assuming zero production.

**My Story.** I gotta be honest, I never made a list with all these questions and then filled it out on every bid when I had my own business. But, it'd be a good idea in retrospect, especially if you work for a larger company and you have to report information to others within the organization. Take this list and build upon it, it's a great start!



#### Work safe!